October 23, 2012

Ms. Melanie Bella Director, Medicare-Medicaid Coordination Office Centers for Medicare and Medicaid Services U.S. Department of Health and Human Services Hubert H. Humphrey Building, Room 315H-01 200 Independence Ave, SW Washington, D.C. 20201

Dear Ms. Bella:

Thank you for your ongoing willingness to meet with consumer advocates representing people who are dually eligible for Medicare and Medicaid benefits. We appreciate the opportunity to engage in dialogue with you and your colleagues at the Medicare-Medicaid Coordination Office (MMCO) about the demonstrations, including commenting on the proposals, guidance documents and the Memoranda of Understanding (MOU). We continue to be hopeful that well designed, focused demonstrations can improve care for dual eligibles, reduce costs and provide models for replication around the country.

As you know from meetings with the advocates and previous correspondence, we have several concerns related to the demonstration proposals. These include the large size and scope of the demonstrations, passive enrollment, state and plan readiness, selection of plans, continuity of care and transitions, quality measures appropriate for the long-term care services and supports population, oversight and evaluation, and rebalancing and reinvestment of savings. In addition to these concerns, prior to the release of additional MOUs, we want to underscore the importance of including an independent ombudsman in each demonstration. Specifically, we urge CMS and each state to specify the following in the MOU:

<u>A detailed written plan for establishing and funding an independent ombudsman that will receive and</u> <u>respond to complaints, monitor overall demonstration activity, and identify systemic problems in the</u> <u>demonstration.</u>

We believe that it is *essential* for consumers to have an independent advocate who will provide individual assistance and represent enrollees on larger systemic issues in front of plans, the state and CMS. This office will require adequate funding to perform these duties. It is also essential that an independent stand-alone ombudsman office is established and designated for the dual eligible demonstrations. Wisconsin has already moved in this direction, establishing the Wisconsin Family Care/IRIS ombudsman program.

While states will want to develop ombudsman models that best suit their needs, we recommend that key elements are included in all ombudsman programs: 1) information and assistance in pursuing complaints and appeals; 2) negotiation and mediation; 3) case advocacy assistance in interpreting relevant law; 4) reporting on patterns of non-compliance by plans as appropriate; and 5) individual case advocacy in administrative hearings and court proceedings relating to program benefits. We know from our conversations that the MMCO supports the concept of an ombudsman and several of the state proposals have mentioned the desirability of including one. However, only by including explicit language in the MOU can we be confident that an ombudsman will be established in each demonstration.

We appreciate your team's hard work to make sure that the demonstrations succeed, which we also support. Thank you for your commitment to improving health care for the dual eligible population.

Sincerely,

National organizations AARP AFT RETIREES American Association on Health and Disability American Society on Aging ANCOR The Arc Center for Medicare Advocacy, Inc. **Community Catalyst Direct Care Alliance Disability Rights Education and Defense Fund** Easter Seals Families for Better Care Families USA LeadingAge Lutheran Services in America Disability Network **Medicare Rights Center** National Academy of Elder Law Attorneys National Alliance on Mental Illness National Association of Area Agencies on Aging National Association of Nutrition and Aging Services Programs National Association of Professional Geriatric Care Managers National Association of State Long-Term Care Ombudsman Programs National Coalition on Care Coordination National Committee to Preserve Social Security and Medicare National Consumer Voice for Quality Long-Term Care National Council on Aging National Council on Independent Living National Health Law Program National Hispanic Council on Aging National Senior Citizens Law Center PHI-Quality Care through Quality Jobs Services and Advocacy for GLBT Elders **United Spinal Association**

<u>California</u>

California Council of the Blind California Health Advocates Center for Health Care Rights Congress of California Seniors Disability Rights California Western Center on Law and Poverty <u>Connecticut</u> Connecticut Legal Services, Inc. Greater Hartford Legal Aid, Inc. New Haven Legal Assistance Association

<u>Colorado</u> Colorado Center on Law and Policy Colorado Cross-Disability Coalition

<u>Florida</u> Florida CHAIN

<u>Illinois</u> AgeOptions AIDS Foundation of Chicago Health & Medicine Policy Research Group

<u>Massachusetts</u> Boston Center for Independent Living Disability Policy Consortium

Disability Advocates Advancing our Healthcare Rights Massachusetts Advocates for Nursing Home Reform Massachusetts Law Reform Institute Massachusetts Medicare Advocacy Project on behalf of clients

<u>Michigan</u>

Mental Health Association in Michigan Michigan Campaign for Quality Care Michigan Consumers for Healthcare Michigan Poverty Law Program

<u>Missouri</u>

Legal Services of Eastern Missouri Missouri Disability Coalition on Healthcare Reform

<u>New York</u>

Association for Community Living Bronx Independent Living Services BWICA Educational Fund, Inc. Center for Disability Rights, Inc. Center for Independence of the Disabled, New York Disabilities Network of New York City Empire Justice Center Harlem Independent Living Center, Inc. Legal Services NYC-Bronx Long Term Care Community Coalition New York Association of Psychiatric Rehabilitation Services New York Legal Assistance Group New York Self-Determination Coalition New York StateWide Senior Action Council, Inc. New Yorkers for Accessible Health Coverage Regional Center for Independent Living Self-Advocacy Association of New York State, Inc. Selfhelp Community Services, Inc. Wheels of Progress Women's City Club of New York

North Carolina Center for Elder Justice and Policy Legal Services of Southern Piedmont North Carolina Justice Center

<u>Ohio</u>

Ohio Association of Area Agencies on Aging Universal Health Care Action Network of Ohio

<u>Oklahoma</u> Oklahoma Policy Institute

<u>Oregon</u> Disability Rights Oregon

South Carolina Appleseed Legal Justice Center

<u>Tennessee</u> Tennessee Justice Center

<u>Texas</u> Center for Public Policy Priorities Southern Disability Law Center Texas Legal Services Center

<u>Vermont</u> Vermont Legal Aid, Inc.

<u>Virginia</u> Blue Ridge Independent Living Center disAbility Resource Center of Rappahannock, Inc. Virginia Association of Centers for Independent Living Virginia Poverty Law Center

<u>Washington</u> The Arc of Washington State Disability Rights Washington Northwest Health Law Advocates Washington Developmental Disabilities Council Washington State Long-Term Care Ombudsman Program

<u>Wisconsin</u> Disability Rights Wisconsin Wisconsin Aging Network

cc: Marilyn Tavenner Jonathan Blum Richard Gilfillan Cindy Mann